The Role of R&D in Oligopoly Competition: Are Companies in Oligopoly Markets More Innovative?

Loso Judijanto¹, Harimurti Wulandjani²

¹IPOSS Jakarta ²Universitas Pancasila

Article Info

Article history:

Received March, 2025 Revised March, 2025 Accepted March, 2025

Keywords:

Oligopoly Competition,
Research and Development
(R&D),
Innovation Strategies,
Market Structure,
Regulatory Environment

ABSTRACT

This study examines the contribution of Research and Development (R&D) in fostering innovation within oligopolistic markets as a reaction to whether firms in oligopolistic markets are more innovative than firms found in other market structures. Adopting a systematic literature review approach, 15 Scopus-indexed articles were investigated to meta-analyze results on R&D intensity, innovation strategies, and the influence of regulatory regimes in oligopolies. The findings show that firms in oligopolistic markets are more R&D intensive due to their resource capabilities and competitive pressures. Innovation is promoted by rivalry, collaborative strategies, and good regulatory conditions. However, high market concentration can deter innovation by reducing competitive pressures. Industry-specific trends also show heterogeneity in innovation performance, with high-tech industries being more R&D intensive. These results are useful to business managers and policymakers and emphasize the necessity of R&D strategic investment and symmetric regulatory policies in order to take advantage of innovation performance in oligopoly markets.

This is an open access article under the <u>CC BY-SA</u> license.



Corresponding Author:

Name: Loso Judijanto Institution: IPOSS Jakarta

e-mail: losojudijantobumn@gmail.com

1. INTRODUCTION

Innovation has come to be generally regarded as an underlying factor in economic competitiveness and growth for modern economies. Within market structures with limited competition, such as oligopolies, the role of Research and Development (R&D) is particularly crucial [1]. Oligopoly markets that are dominated by a few giant firms often possess unique competitive forces that guide their innovation strategy [2]. The dynamics between cooperation and rivalry in such markets offer a rich context to study how

firms prioritize and execute their R&D investment.

The relationship between market structure and innovation has been a long-standing research concern in the academic literature. Traditional economic models suggest that perfectly competitive and monopolistic markets may not have much incentive to innovate since there is no competition or resources are scarce [2], [3]. Oligopolies, with their peculiar mix of rivalry and market power, are hypothesized to strike a balance conducive to innovative behavior. However, the degree to which oligopoly firms are more innovative compared to their

equivalents in other market structures is controversial, and it deserves more research.

This article seeks to address this gap by performing a careful analysis of the role of R&D in oligopoly markets. Specifically, it investigates whether oligopolistic companies more innovative than companies operating in other market structures. Drawing on a survey of Scopus-indexed scholarly articles, this study investigates the drivers or deterrents of innovation in oligopoly settings.

Some of the key characteristics of this analysis include the impact of market concentration, the nature of competition, and the regulatory framework on R&D activity. In addition, the study considers the strategic behavior of oligopoly firms, for instance, whether they will pursue collaborative innovation or defensive strategies to maintain their dominance in the market. By bringing together evidence from the existing literature, this paper aims to provide an integrated picture of how R&D fuels innovation in oligopolistic markets and its policy and industry practice implications.

2. LITERATURE REVIEW

2.1. Market Concentration R&D Intensity

highlight Several studies the significant role of market concentration in shaping R&D intensity within oligopolies. relationship between market concentration and innovation is complex, with Schumpeterian theories suggesting that large firms in concentrated markets can invest heavily in R&D due to financial resources and market power, though excessive concentration may stifle innovation. Moderate concentration levels can create an "innovation sweet spot" by balancing resource availability and competition [4]. While oligopolistic firms benefit from economies of scale and reduced R&D duplication [5], firms in competitive industries often invest more in R&D to escape competition [6]. An invertedrelationship shows that moderate competition fosters the most innovation, while too much or too little can hinder it [7].

Additionally, high supplier concentration can negatively impact R&D, especially for firms with weaker market power [8]. These findings highlight the need for balanced competition to drive innovation.

2.2. Competitive Dynamics and Innovation Strategies

The unique interplay between rivalry and collaboration among firms in oligopolistic markets profoundly affects their innovation strategies. The dynamics of competition in oligopolies, particularly in technologyintensive industries like telecommunications and pharmaceuticals, are complex and multifaceted. Firms engage in innovation races to gain a competitive edge developing superior products and technologies, the seen in telecommunications sector, where innovation drives competitive advantage and market share [9]. However, oligopolies may also engage in tacit collusion to stabilize markets, reducing innovation incentives as firms prioritize market equilibrium [10]. Intense competition in telecommunications pushes firms to adopt advanced technologies like the Internet of Things and artificial intelligence to improve efficiency and competitiveness [11]. evidence from Kenya's **Empirical** telecommunications sector supports this, showing that technologically innovative firms achieve stronger competitive positions [9]. In tacit collusion contrast, can innovation, as seen in the telecommunications industry, where policies aim to reduce rivalry among large corporations [10]. pharmaceutical sector also faces similar challenges, balancing patent protection to finance innovation while maintaining competition [12]. Despite these challenges, collaborative R&D through joint ventures and research consortia fosters innovation by pooling resources and sharing risks, leading to greater technological advancements and improved market outcomes [13]. interplay between competition, collusion, and collaboration highlights the need for strategic regulatory frameworks to promote sustained innovation in oligopolistic markets.

2.3. Regulatory Environment and R&D Incentives

Government policies and regulation significant impacts on R&D in oligopolistic markets, and patent protection, tax credits, and antitrust policy are of crucial significance in influencing the innovation strategies of firms. Cohen and Levinthal (1990) highlight that efficient intellectual property rights stimulate R&D since firms are able to appropriate returns on innovations. Alternatively, stringent antitrust policy has the potential to make oligopoly firms compete aggressively, hence stimulating more innovation indirectly. However, as noted by Geroski (1990), over-regulation will stifle innovation by increasing the expense of compliance and reducing the strategic maneuverability of firms. Accordingly, an effective regulatory system is necessary for cultivating a balanced environment conducive to R&D and innovation.

3. METHODS

The study is carried out as a qualitative synthesis of peer-reviewed academic journals to look for patterns, trends, and results on the character of R&D activities and the resulting innovation outcomes in oligopolistic markets. By choosing 15 Scopusindexed journals, the study guarantees highquality and credible sources that span various perspectives of the topic. The data collection process involved three major steps: (1) selecting Scopus as the primary scholarly database due its extensive to multidisciplinary content and rigorous indexing criteria, (2) implementing a search strategy using keywords such as "R&D," "oligopoly," "innovation," "market structure," and "competition" and employing filters on peer-reviewed articles in English published in the last twenty years, and (3) screening downloaded articles by first checking for relevance in titles, abstracts, and keywords and subsequently full-text evaluation to confirm conformity with research objectives.

To guarantee the relevance and currency of the articles analyzed, inclusion

criteria required studies to examine R&D activity and its impact on innovation in oligopolistic markets, be peer-reviewed Scopus-indexed journals, and include empirical data, theoretical models, systematic reviews. Articles addressing non-oligopolistic exclusively market structures, with no meaningful R&D or innovation discussion, or conference papers, non-peer-reviewed editorials, and publications were excluded. The selected articles were thematically analyzed, involving data extraction of research aims, methods, findings, and conclusions, as well as coding and categorization of the principal concepts relevant to R&D, innovation, and oligopoly behavior. The extracted data were merged to identify recurring trends, areas of agreement and disagreement, and gaps in the literature.

4. RESULTS AND DISCUSSION

4.1 R&D Intensity in Oligopolistic Markets

The reviewed literature consistently indicates that firms in oligopolistic markets tend to allocate significant resources to R&D. Market concentration can influence innovation activities in various ways, with both positive and negative implications. While some studies suggest that higher market concentration allows firms to generate profits that can be reinvested in R&D, others highlight that excessive concentration may stifle innovation due to reduced competition. relationship between concentration and innovation is complex and can be influenced by the degree concentration and the specific industry context. Firms in concentrated industries, telecommunications as pharmaceuticals, often exhibit higher R&D intensity due to the availability of resources and the ability to reinvest profits into innovation activities [14]. Schumpeterian theory suggests that monopoly power can enhance a firm's propensity to innovate, as firms with market power have the resources and incentives to invest in R&D [15]. However, excessive market concentration can lead to reduced competitive pressure, which

may decrease the incentive for firms to innovate. This is supported by findings that firms in more competitive industries invest more in R&D to escape competition [6]. Additionally, the misallocation of innovative talent in highly concentrated markets can lead to decreased R&D productivity, as inventors are drawn to monopolistic firms that may focus on defensive patenting rather than genuine innovation [16]. The relationship between market concentration and innovation may follow an inverted-U shape, where moderate levels of concentration foster innovation by balancing resource availability with competitive pressure. However, both very low and very high levels of concentration can dampen innovation efforts [17].

4.2 Innovation Strategies and Competitive Dynamics

Firms in oligopolistic markets adopt diverse innovation strategies shaped by competitive dynamics. Innovation races are a prevalent phenomenon in high-tech industries, where firms strive to outpace competitors by developing superior products and technologies, driven by the need to maintain a competitive edge in rapidly evolving markets. High-tech enterprises often engage in strategic R&D activities, balancing the risks and rewards of innovation. Collaborative innovation, through joint ventures and strategic alliances, is another strategy that allows firms to share costs and leverage complementary capabilities, particularly in oligopolistic markets, and has been instrumental in advancing technologies such as electric vehicles and autonomous driving systems. High-tech firms must continuously innovate to avoid falling behind competitors, with a moderate R&D intensity being optimal for maintaining performance [18]. The competitive landscape in high-tech industries, such as those in China and the U.S., is shaped by the international competitiveness of various sectors, influencing global industrial structures [19]. Innovation is a key differentiator in competitive strategies, with a significant relationship between innovation activities and competitive advantage in sectors like

healthcare [20]. Additionally, collaborative innovation through joint ventures and alliances allows firms to share R&D costs and risks, facilitating advancements in complex technologies [18]. In markets for technology, the relationship between competition and innovation can be U-shaped, with different licensing strategies being optimal at varying levels of competition [21].

4.3 Role of Regulatory Environment

The regulatory environment plays a crucial role in shaping R&D activities in oligopolistic markets, influencing innovation through intellectual property rights, tax incentives, and antitrust regulations. Strong intellectual property rights and tax incentives are pivotal in driving innovation by providing firms with the necessary protection and financial motivation to invest in R&D. Intellectual property rights offer firms the security to invest in R&D by protecting their innovations from imitation, thus encouraging more investment in new technologies [22]. Similarly, tax incentives can significantly boost R&D activities by reducing the financial burden on firms, particularly in regions where tax administration is less burdensome [23]. However, the impact of regulations is multifaceted, as overly stringent measures can increase compliance costs and limit strategic flexibility, potentially hindering innovation. Antitrust regulations promote competition, compelling firms to innovate as a means of differentiation, with competitive pressure leading to increased innovation output as firms strive to maintain or enhance their market position [24]. Restrictive regulatory environments can have both positive and negative effects on innovation, as they may limit available technological components while simultaneously driving firms to explore alternative technologies, potentially leading to new innovations [24]. In Korea, a permissive regulatory environment to increased R&D subsidies incremental innovations, but a shift to a restrictive environment curtailed benefits, indicating the nuanced impact of regulatory changes [25]. The impact of regulatory environments on R&D varies by

region, with businesses in unfavorable environments still investing in R&D as a strategic adaptation to adverse conditions [23]. In the transition to alternative fuel vehicles, moderate regulatory intervention was found to be most effective, balancing innovation with sustainability profitability. This complex interplay between regulation and innovation highlights the need for a balanced regulatory approach that fosters both competitive dynamics and technological advancements. This finding underscores the importance of balanced regulatory policies that encourage innovation while ensuring market fairness.

4.4 Industry-Specific Trends

Research and development (R&D) activities are crucial for driving innovation across various industries, with high-tech sectors like biotechnology and aerospace exhibiting the highest levels of R&D activity due to rapid technological advancements and intense competition, necessitating significant investment to maintain a competitive edge. High-tech industries, such as biotechnology, rely heavily on R&D for developing new products and technologies, including advancements in medicine, genetic engineering, and agriculture, which are essential for creating innovative solutions like therapeutic drugs and genetically modified plants [26]. In these sectors, R&D investment positively influences business performance metrics such as EBIT, net earnings, and total assets, although its impact on short-term financial indicators like ROA can be negative [27]. Additionally, the determinants of R&D investment in high-tech industries include legal origins and economic conditions, with firms often using intangible assets to create value rather than reinvesting in R&D during economic recovery periods [28]. In contrast, traditional manufacturing industries often focus on process improvements rather than disruptive innovations, resulting in lower R&D intensity. R&D activities in these industries are more focused on process innovations rather than product innovations, as seen in the Turkish manufacturing sector, where internal R&D expenditure positively

affects both product and process innovations, but external R&D primarily influences product innovation [29]. Manufacturing companies in developing countries like Ecuador, Peru, and Chile demonstrate that even with low R&D intensity, innovation can still thrive if companies enhance their absorptive capacity to utilize external knowledge effectively [30]. This difference in R&D-driven innovation across industries highlights the varying strategic approaches based adopt on sector-specific challenges and opportunities.

DISCUSSION

The confirm the results Schumpeterian hypothesis that large firms in concentrated markets are more innovative due to their ability to finance costly R&D projects. However, the evidence also refutes this by mentioning the potential diminishing returns in highly concentrated markets. This qualification suggests that the relationship between market structure and innovation is not as simple as initially hypothesized.

The dual competitive and cooperative dynamics of oligopoly—both cooperation and rivalry - are basic determinants of innovation results. While intense rivalry encourages firms to innovate for the sake outperforming others, cooperation makes it easier for firms to share resources and risk. The exchange emphasizes importance in coordinating competitive and cooperative efforts in oligopolistic markets.

The results emphasize the importance of policymakers creating regulatory systems that strike a balance between competition and market stability. Intellectual property rights and R&D tax incentives can be promoted through policies to stimulate innovation, while well-designed antitrust policies can excessive market concentration. Government assistance for collaborative R&D efforts can also promote innovation, especially in high-entry-barrier industries.

sectoral contrasts in R&D intensity and innovation strategies underscore the necessity of tailoring policies and business practices to the unique

characteristics of each sector. High technology require high-speed technology sectors advancements, while incremental innovations and process improvements can be preferred in established industries.

Challenges and Future Directions

The findings point out several challenges, including the challenge of sustaining high levels of R&D spending under conditions of market uncertainties and regulatory constraints. Additionally, the risk of diminishing returns on R&D investments heightens the need for firms to adopt more efficient and targeted innovation approaches.

Subsequent research will have to capture the causal factors behind relationship between R&D processes and oligopolistic innovation results. Quantitative and qualitative empirical research can further illuminate the mutually interrelated connection between a market's structure, its competition, and innovation.

5. CONCLUSION

This article highlights the extremely significant function of R&D as an oligopolistic innovation driver. Firms in such markets leverage their resources and competitive powers to sustain higher R&D intensity than other forms of markets. While competition spurs innovation with rivalry, cooperation

allows for sharing of risk and resources, as seen in the dual nature of competition in markets. The regime oligopolistic regulation comes to be an innovation determinant as intellectual property protection, tax incentives, and proportionate antitrust policies affect the R&D outlay.

The evidence points towards the importance of sector-specific elements, as industries with high technologies require policies enabling aggressive technological advancements whereas traditional industries development. thrive with incremental However, excessive concentration in the market can discourage innovation, hence calling for a well-balanced intervention in regulatory structures. Policymakers and operators in the industry must make strategic investments in R&D and policies that enable with the aim of encouraging innovation fair besides encouraging competition. Subsequent research work should utilize empirical analysis to study further the relationships between market causality structure, R&D, and innovation performance. This paper contributes to enhancing an understanding of how R&D innovation within oligopolistic markets and contributes useful insights in enhancing competitiveness growth and across industries.

REFERENCES

- A. Z. Rahman, R. Hanani, H. Warsono, R. S. Astuti, and I. Riswanti, "Disaster and New Adaptations: Digital Transformation in Public Services as an impact of the COVID-19 Pandemic in Indonesia," in TIC 2020: Proceedings of the 1st Tidar International Conference on Advancing Local Wisdom Towards Global Megatrends, TIC 2020, 21-22 October 2020, Magelang, Jawa Tengah, Indonesia, European Alliance for Innovation, 2021, p. 225.
- R. Awaluddin, D. Suhardi, and D. Djuniardi, "Company Position Analysis Using Porter's Value Chain and PEST (Political, Economic, Socio-Cultural, Technological) In PT. West Java International Airport," in UNISET 2020: Proceedings of the 1st Universitas Kuningan International Conference on Social Science, Environment and Technology, UNiSET 2020, 12 December 2020, Kuningan, West Java, Indonesia, European Alliance for Innovation, 2021, p. 159.
- B. Kensington-Miller, "Professional development for secondary school mathematics teachers: a peer mentoring model," Int. J. Math. Teach. Learn., pp. 111-1473, 2012.
- L. Lambertini, "A Schumpeterian view of the interplay between innovation and concentration in the EU defence [4] industry," Def. Stud., vol. 23, no. 4, pp. 608-625, 2023.
- R. Sharma, "55. Schumpeterian oligopolistic rivalry," Elgar Encycl. Econ. Knowl. Innov., p. 438, 2022.
- S. Amini, R. Kumar, and D. Shome, "Product market competition and corporate investment: an empirical analysis," Int. Rev. Econ. Financ., vol. 94, p. 103405, 2024.
- M. Cincera, E. Ince, and A. Santos, "Competition and innovation: evidence from worldwide corporate R&D spenders," Work. Pap. TIMES2, vol. 2019, 2019.
- K.-C. Ho, R. Sun, Y.-X. Li, and Z. Pan, "Supplier concentration, market power and R&D investment," Spanish J. Financ. Accounting/Revista Española Financ. y Contab., vol. 52, no. 2, pp. 264-293, 2023.
- P. S. Wanaswa, Z. B. Awino, M. Ogutu, and J. Owino, "Technological Innovation and Competitive Advantage:

- Empirical Evidence from Large Telecommunication Firms," Int. J. Bus. Manag., vol. 16, no. 10, pp. 1–21, 2023.
- [10] M. E. Meena and J. Geng, "Dynamic competition in telecommunications: A systematic literature review," Sage Open, vol. 12, no. 2, p. 21582440221094610, 2022.
- [11] О. ОСТАПЧУК and В. МИКОЛАЙЧУК, "Технологічні інновації як ключовий чинник конкурентоспроможності на глобальному ринку," Her. Khmelnytskyi Natl. Univ. Econ. Sci., vol. 332, no. 4, pp. 181–187, 2024.
- [12] M. Canoy and M. Versteegh, "The economics of patents and innovation in pharma," in *EU Competition Law and Pharmaceuticals*, Edward Elgar Publishing, 2022, pp. 48–59.
- [13] L. Sandrini, "Innovation, competition, and incomplete adoption of a superior technology," Econ. Innov. New Technol., vol. 32, no. 6, pp. 783–803, 2023.
- [14] G. Grullon, Y. Larkin, and R. Michaely, "Are US industries becoming more concentrated?," Rev. Financ., vol. 23, no. 4, pp. 697–743, 2019.
- [15] X. Sun, F. Yuan, and Y. Wang, "Market power and R&D investment: the case of China," Ind. Corp. Chang., vol. 30, no. 6, pp. 1499–1515, 2021.
- [16] A. Manera, "Competing for Inventors: Market Concentration and the Misallocation of Innovative Talent," Available SSRN 4212815, 2022.
- [17] F. Delbono and L. Lambertini, "Innovation and product market concentration: Schumpeter, arrow, and the inverted U-shape curve," Oxf. Econ. Pap., vol. 74, no. 1, pp. 297–311, 2022.
- [18] K. Xu, Y. Liu, and Z. Liu, "Dynamic game model for R&D strategy in high-tech enterprises," J. Differ. Equations Appl., vol. 29, no. 2, pp. 143–164, 2023.
- [19] S. Ying, L. Miao, and C. Yibo, "High-tech products export competitiveness, BRIC countries in US market: A comparative analysis," *J. Dev. Areas*, vol. 48, no. 3, pp. 195–218, 2014.
- [20] C. B. Dobni, "The relationship between an innovation orientation and competitive strategy," *Int. J. Innov. Manag.*, vol. 14, no. 02, pp. 331–357, 2010.
- [21] J.-E. de Bettignies, H. F. Liu, D. T. Robinson, and B. Gainullin, "Competition and innovation in markets for technology," Manage. Sci., vol. 69, no. 8, pp. 4753–4773, 2023.
- [22] M. Minniti and A. Palubinskas, "The influence of regulation on technological innovation and entry," in *Handbook of Innovation and Regulation*, Edward Elgar Publishing, 2023, pp. 33–56.
- [23] D. J. Payne, L. F. Miller, D. Findlay, J. Anderson, and L. Marks, "Time for a change: addressing R&D and commercialization challenges for antibacterials," *Philos. Trans. R. Soc. B Biol. Sci.*, vol. 370, no. 1670, p. 20140086, 2015.
- [24] M. Park, S. Wu, and R. J. Funk, "Regulation and innovation revisited: How restrictive environments can promote destabilizing new technologies," *Organ. Sci.*, vol. 36, no. 1, pp. 240–260, 2025.
- [25] Y. Koh and G. M. Lee, "R&D subsidies in permissive and restrictive environment: Evidence from Korea," Res. Policy, vol. 52, no. 1, p. 104620, 2023.
- [26] J. Nielsen, C. B. Tillegreen, and D. Petranovic, "Innovation trends in industrial biotechnology," *Trends Biotechnol.*, vol. 40, no. 10, pp. 1160–1172, 2022.
- [27] I. Janjić, B. Krstić, and S. Milanović, "The impact of r&d activity on the business performance of high-technology companies," Facta Univ. Ser. Econ. Organ., pp. 253–271, 2022.
- [28] M. Neves and J. Branco, "Determinants of R&D on European high technology industry: panel data evidence," *Manag. Res. J. Iberoam. Acad. Manag.*, vol. 18, no. 3, pp. 285–305, 2020.
- [29] A. Akıncı and H. Vergil, "EFFECT OF R&D ON PRODUCT AND PROCESS INNOVATION IN THE TURKISH MANUFACTURING INDUSTRY," Beykent Üniversitesi Sos. Bilim. Derg., vol. 16, no. 1, pp. 8–25, 2023.
- [30] O. Carvache-Franco, G. Gutiérrez-Candela, P. Guim-Bustos, M. Carvache-Franco, and W. Carvache-Franco, "Effect of R&D intensity on the innovative performance of manufacturing companies. Evidence from Ecuador, Peru and Chile," Int. J. Innov. Sci., vol. 12, no. 5, pp. 509–523, 2020.